IIT Institute of Design

Tara Flippin, Liz Jernegan, Veerapriya Veerasubramanian Service Systems Workshop · Spring 2016

Ready or not...

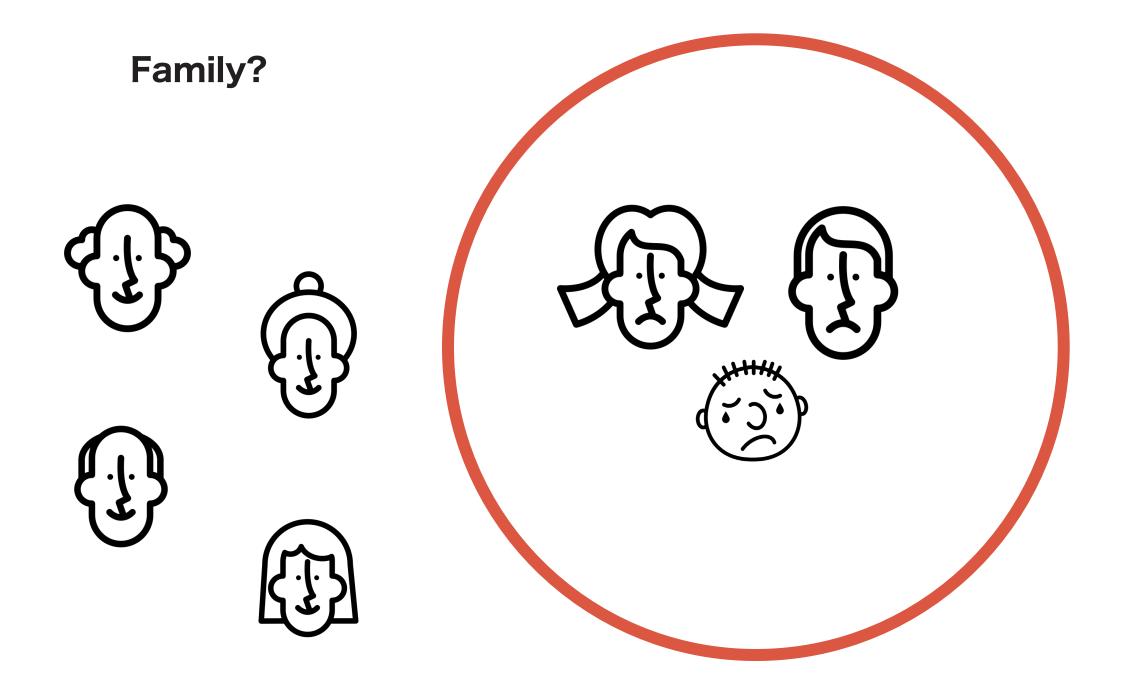


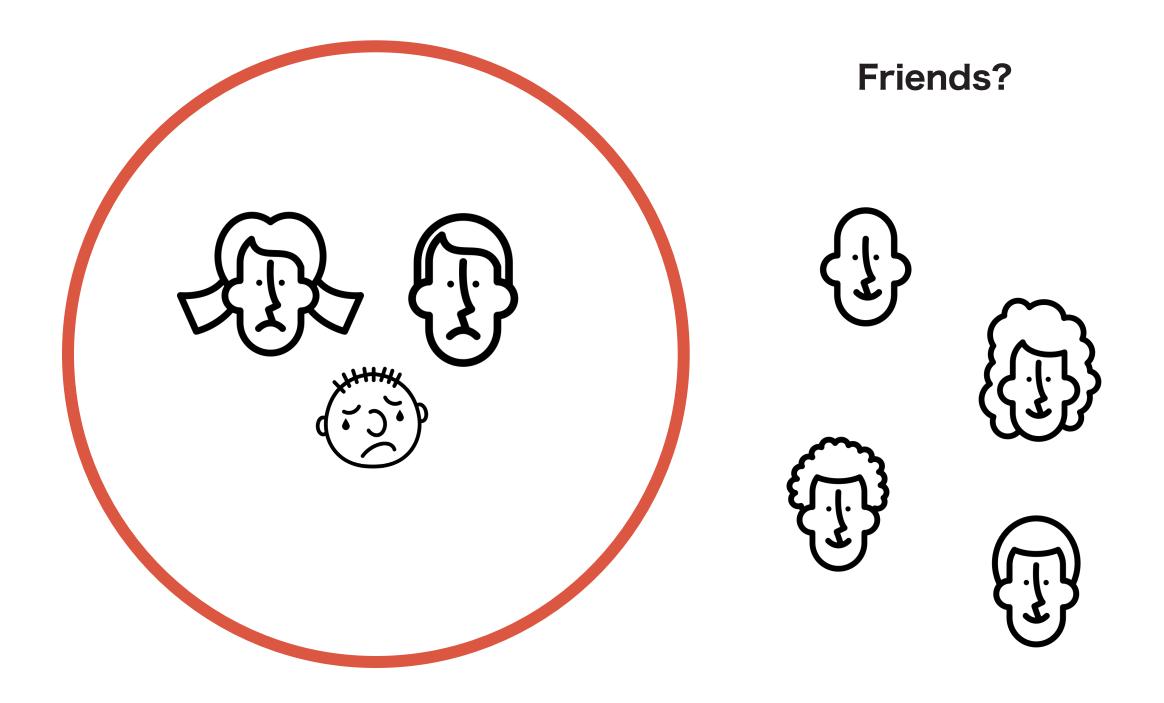
"Having a baby is like a natural disaster."

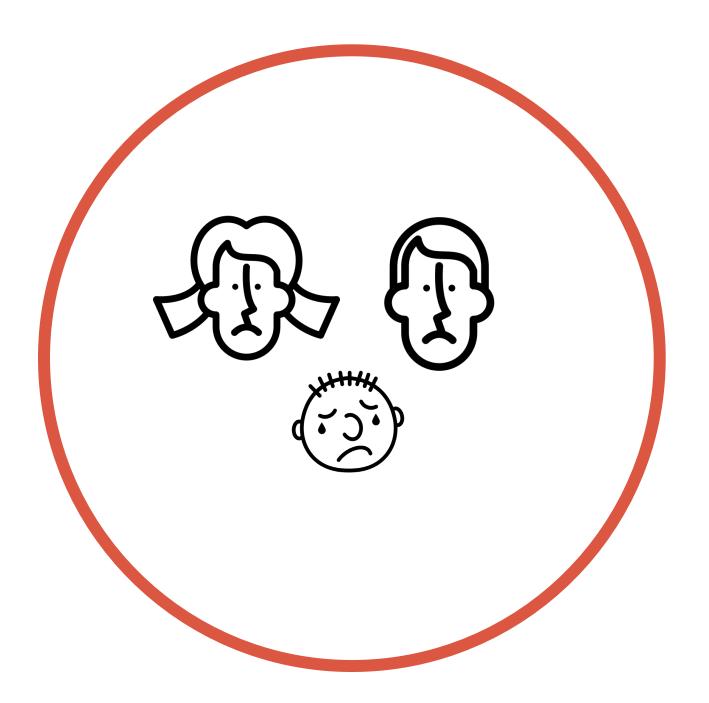
- Nathan, father of two

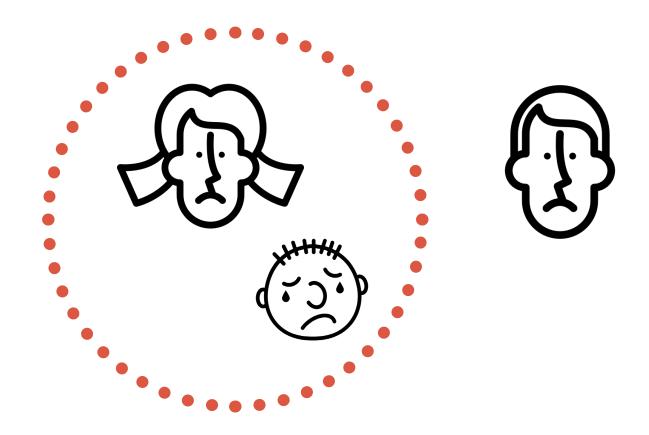
No matter how prepared you are...











Prenatal Postnatal



Hungry for information

Unconscious optimism

Physical challenges of pregnancy

Inundated with products and services

Under a great deal of pressure

Lack confidence and feel like a failure



Action oriented

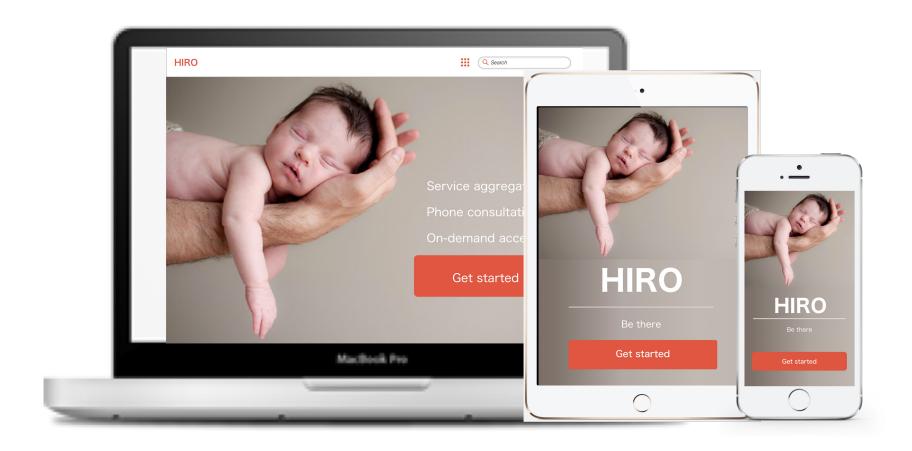
Not big planners

Struggle to define their new role

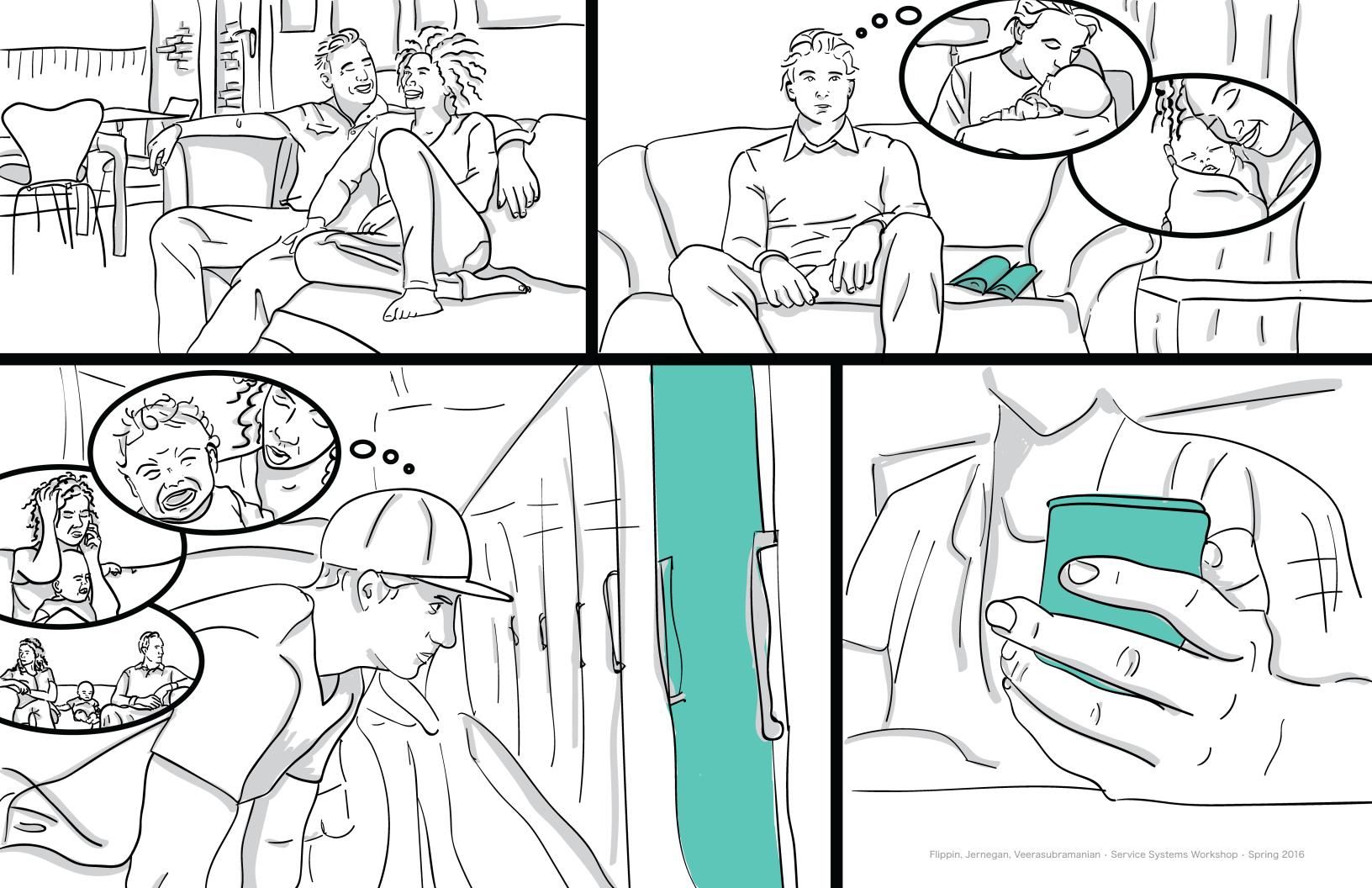
Want to help but don't know how

Access to Services High **Available** High LOW**Time** LOW

HIRO Giving dads super powers

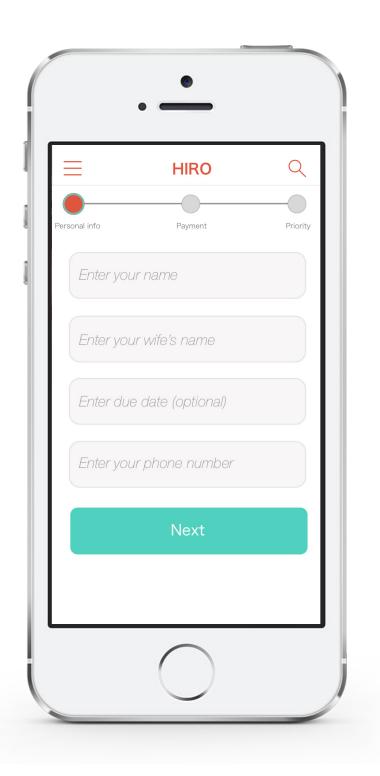


HIRO is an on-demand service aggregator that empowers dads to respond to their new family's challenges in real time



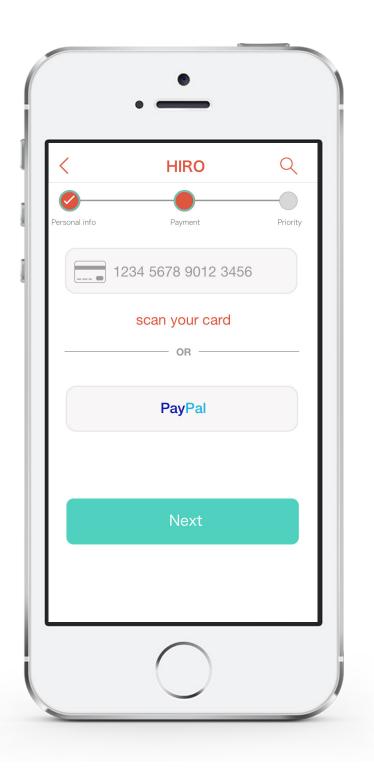
Getting to know your family

With your input, we tailor packages and notifications to your needs.



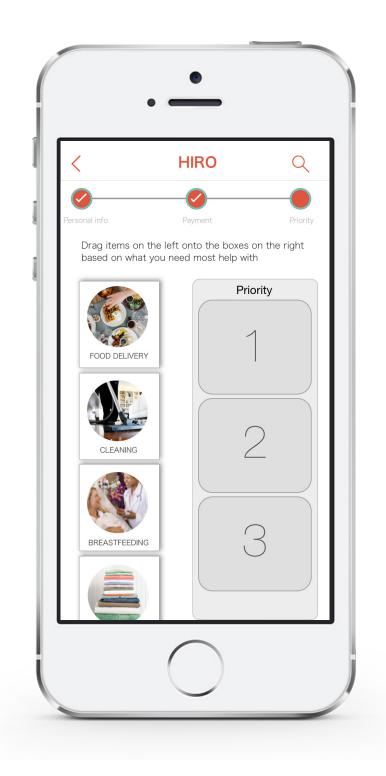
Facilitating easy payment

Set up your subscription and rest assured HIRO will be there when you need us most



Your priorities are our priorities

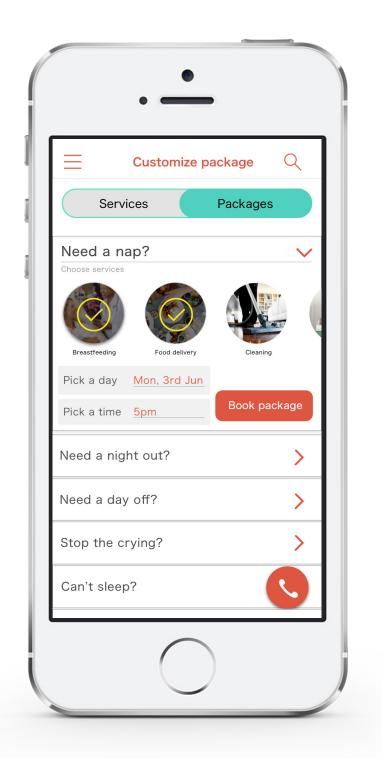
Packages are customized to address your most critical issues





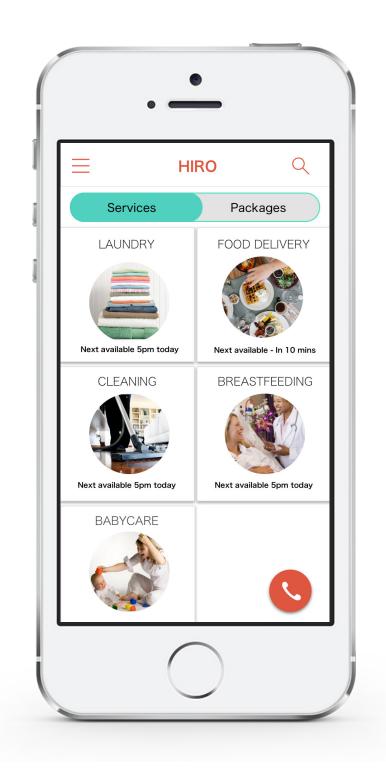
Custom curated service bundles

Organizing service packages to maximize impact and save time



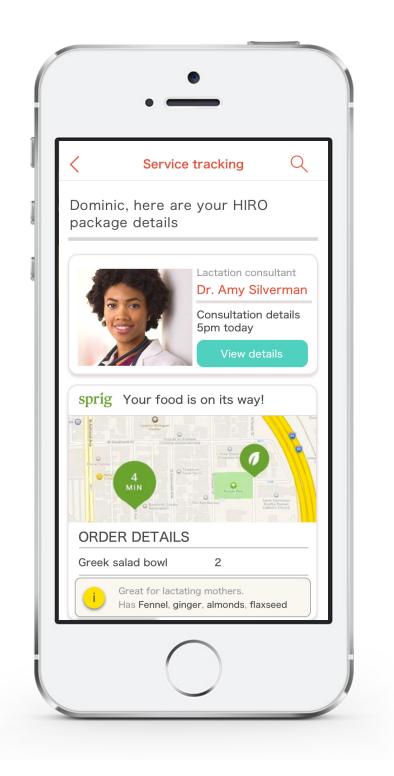
Individual service booking options

Enabling individual service booking for emergency needs



Track multiple services at once

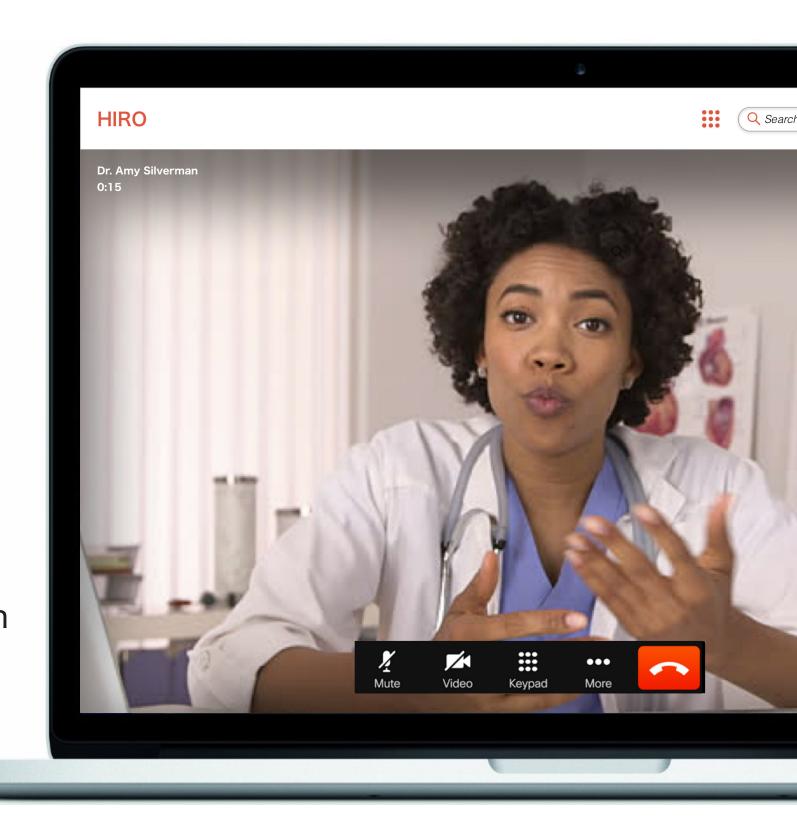
Receive status updates and communicate with with providers through a single touchpoint





Remote access to expert advice

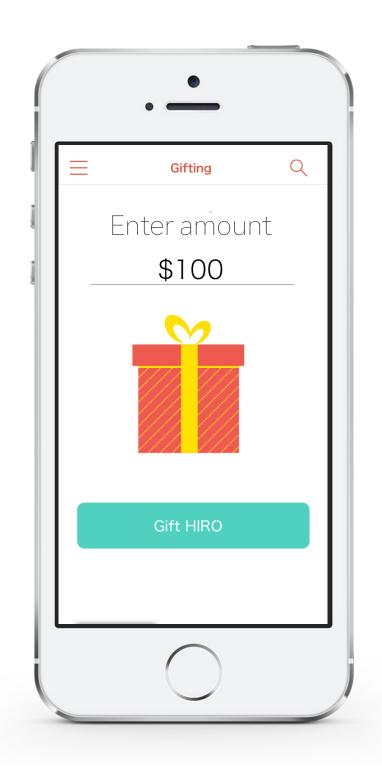
Professional consultation with lactation experts, physicians, nurses and therapists with follow up messaging



HIRO Making gifting meaningful

Engaging your support network

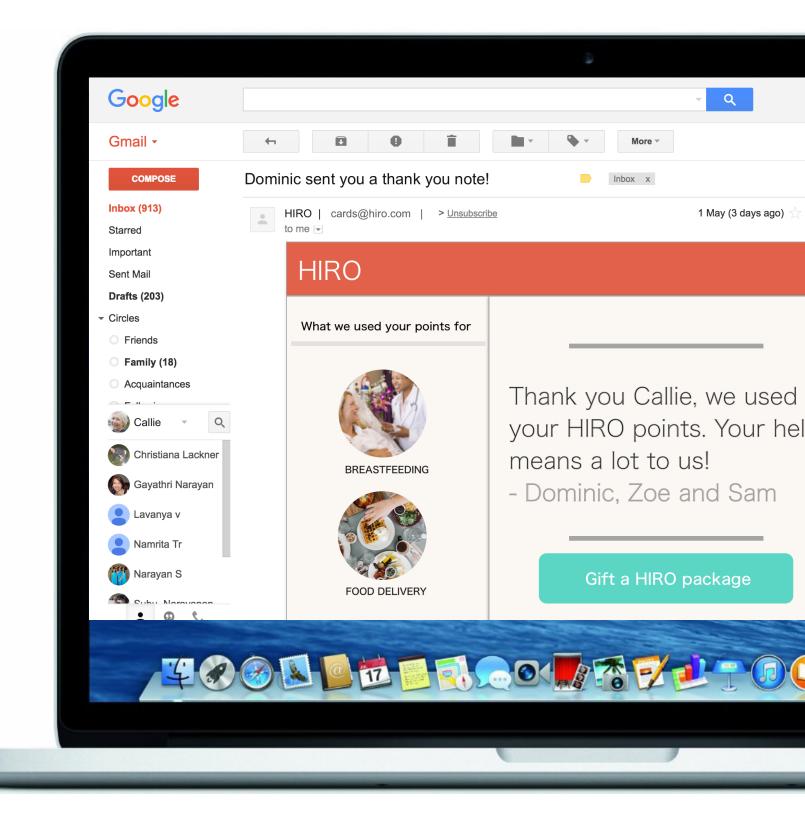
Providing the close community with meaningful gifting options



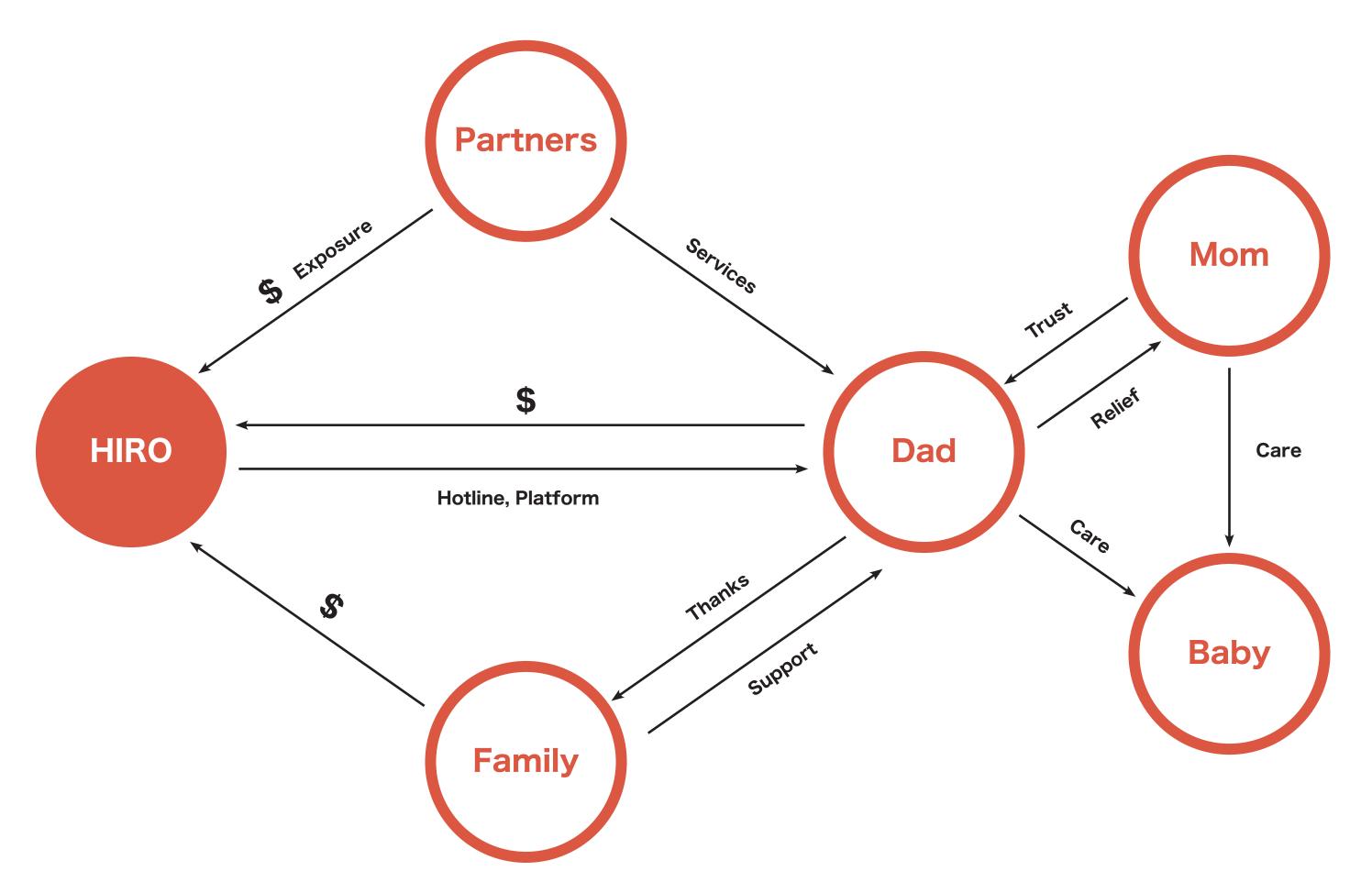


Streamlining communication

Thank gift givers and let them know what type of support you elected



HIRO Generating value



3.8 Million births in the US

O New on-demand services

3 Initial cities

2 HIRO package types

New York 238,000 Year 1 Chicago Area 68,900 86,159 Bay Area **Total Market** 391,558 2 Parent Households 76% Mid/High Income 52% Segmented Market 154,744 **Initial Market Share** 5% **HIRO Subscribers** 7,737

New York 238,000 Year 1 Chicago Area 68,900 86,159 Bay Area **Total Market** 391,558 2 Parent Households 76% Mid/High Income 52% Segmented Market 154,744 **Initial Market Share** 5% **HIRO Subscribers** 7,737

	Description	Monthly Requests	People	Amount	Rate	Unit	Hours/ Year	Annual Cost	Note
Annual Revenue									
	Standard Subscription		7,737	\$150			\$1,800	\$13,926,935	1 package/month (3 services)
	Upgraded subscription		1,934	\$150			\$1,800	\$3,481,734	25% upgrade to 2 packages/month
Annual Gross Profit								-\$1,030,224	
Annual Taxes								0	
Annual Net Profit								-\$1,030,224	-7%

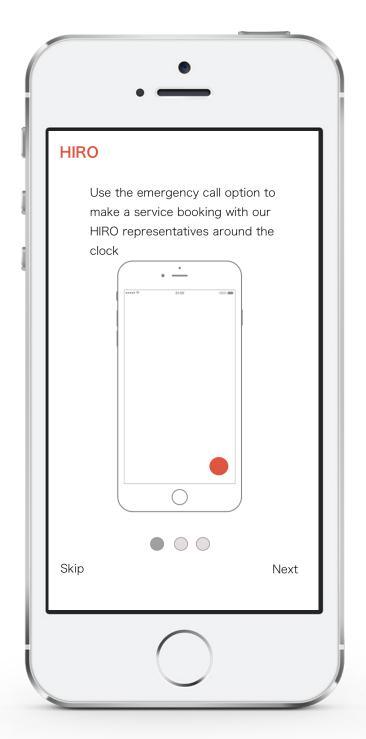
	Description	Monthly Requests	People	Amount	Rate	Unit	Hours/ Year	Annual Cost	Note
Fixed Costs		· · ·							
	Office Space			\$90,000		3	3	\$270,000	
	Technology/Furniture			\$15,000		3	3	\$45,000	
	Marketing			3 \$60,000				\$180,000	
	Administrator			3 \$60,000				\$180,000	
	Partner Liason			3 \$55,000				\$165,000	
	App/web developer			3 \$100,000				\$300,000	
	UX Designer			1 \$80,000				\$80,000	
	Advertising			\$150,000		3	3	\$450,000	
	Platform development			\$100,000				\$100,000	
	Technology maintenance			\$100,000				\$100,000	
	Partner Initiation/Training			\$50,000				\$50,000	video

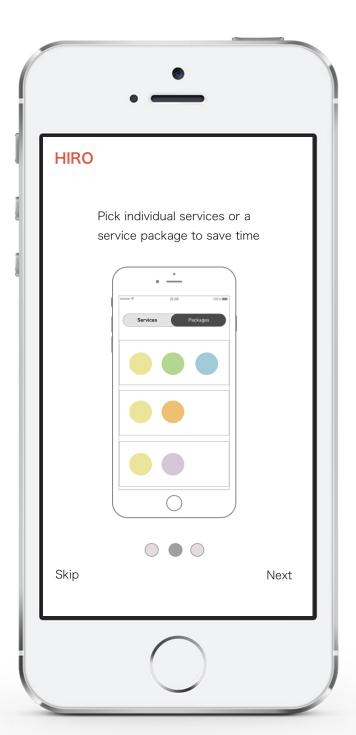
	Description	Monthly Requests	People	Amount	Rate U	Jnit	Hours/ Year	Annual Cost	Note
Variable Costs									
Hiro Services									
	Call Center - general	7,737		\$15	1 h	our	30,949	\$464,231	outsourced
	Call Center - specialized	3,869		\$25	1 h	our	15,474	\$386,859	remote
Partner Services									
	Cleaning	4,145		\$45	1 h	ours	49,739	\$2,238,257	
	Food Preparation	4,145		\$45	1 h	ours	49,739	\$2,238,257	4 meals = 1 hour, production and delivery
	Physician - remote	4,145		\$45	0.25 h	ours	49,739	\$2,238,257	
	Lactation Consultant	4,145		\$45	0.5 h	ours	49,739	\$2,238,257	
	Childcare	4,145		\$45	2 h	ours	49,739	\$2,238,257	
	Personal Assistant	4,145		\$45	1 h	ours	49,739	\$2,238,257	
	Therapist - remote	4,145		\$45	0.5 h	ours	49,739	\$2,238,257	

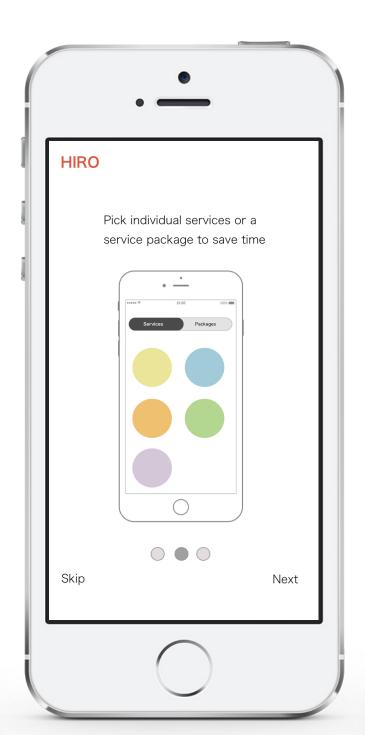
HIRO Giving dads super powers

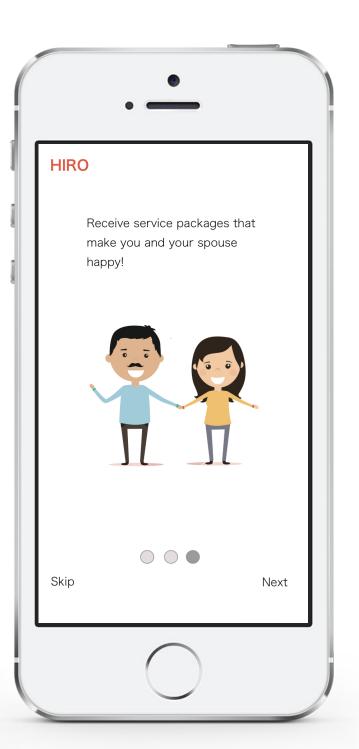
	Description	Rate	Number	Note	Source
Total Market	Number of births (2014)		3,848,214	Excluding multiples	http://www.cdc.gov/nchs/fastats/births.htm
	Major cities with on demand service capabilities		391,558	New York, Chicago, San Francisco	NYC 238,000 (2014) Chicago area 68,900 (2013) SF 8,768; Marin 2,310; Sonoma 5,157; Napa 1,501; Solano 5,161; Contra Costa 12,173; Alameda 19050; Santa Clara 23224; San Mateo 8815
	Children under the age of 1 living with both parents (2013)	76%			https://www.census.gov/hhes/families/data/cps2013C.html
	Children under the age of 3 living in mid-high income families	52%			NATIONAL CENTER FOR CHILDREN IN POVERTY (www.nccp.org) http://www.zerotothree.org/public-policy/pdf/national-baby-facts.pdf
			154,744		
Share of Market	\$4 70	5%	7,737	7	

Appendix









Use case

Information Need a night Need a day Need peace Need a nap? of mind? overload? out? off? Quick Strapped for Stop the Is someone Can't sleep? sick? time? crying? question?

Standard components w/ specialized options

Cleaning

- Laundry
- Sanitization
- Task
- Room
- House

Expertise

- Pediatric
- Feeding
- Sleep
- Adult med
- Therapist

Childcare

- Half day
- Full day
- Evening
- Outing

Meals

- Lactation
- Hot
- Cold
- Frozen

Errands

- Personal assistant
- Baby supplies

Each package should...

Provide support for 72 hours

Offer multiple access/engagement channels

Suggest 5 options per package, the user can choose upto 3

Triage situations

- Seek help for emergencies (Referral)
- New information (Educational)
- Management tactics (Actionable)